

Mid North Coast
Joint Organisation

mncjo



Minutes for the MNJCO Meeting

Date: 8 December 2023

Location: Port Macquarie-Hastings Council

Time: 9:00 AM





1 ATTENDANCE

Voting Members:

Mayor Leo Hauville, Mayor Kempsey Shire Council,
Mayor Steve Allan Bellingen Shire Council
Mayor Peta Pinson, Port Macquarie Hastings Council

Non-Voting Members:

Mark Griffioen, General Manager, Bellingen Shire Council
Craig Milburn General Manager, Kempsey Shire Council
Dr Clare Allen, Chief Executive Officer Port Macquarie
Elizabeth Fairweather Executive Officer MNCJO

In attendance:

Jillian Fryer, Deputy Director Regional NSW North Coast
Cass Wilson, A/Director Regional NSW North Coast
Michael Thurston, General Manager Destination North Coast
Anita Gambhir, OLG Council Engagement Manager

2 ACKNOWLEDGEMENT OF COUNTRY

Mid North Coast Joint Organisation acknowledges the various peoples as the Traditional Custodians of the land on which we live, work and learn. We pay our respects to Elders past, present and emerging.

3 APOLOGIES

Nil

4 DECLARATION OF PECUNIARY AND NON PECUNIARY INTEREST

Nil

5 MINUTES - MNCJO BOARD

tem **5.1**
Subject **Minutes - MNCJO Board - 25 August 2023**
Presented by **Liz Fairweather**

That the MNCJO Board adopt the attached Minutes - 25 August 2023

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL



6 MNCJO PROJECT UPDATES

Item 6.1
Subject Joint Organisation Net Zero Acceleration Program update
Presented by Noam Bardea

That the MNCJO Board note the update provided on the Joint Organisation Net Zero Acceleration Program.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

Item 6.2
Subject Circular Economy Centre of Excellence
Presented by Liz Fairweather

That the MNCJO Board note the update on the Circular Economy Centre of Excellence project.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

Item 6.3
Subject Simtable for Community Empowerment update
Presented by Linda Villy

That the MNCJO Board note the update provided on the Simtable for Community Empowerment project.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL



Item **6.4**
Subject **Disaster Risk Reduction program update**
Presented by **Ray Chapman and Skye Frost**

That the MNCJO Board note the update on the Disaster Risk Reduction Fund project.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

7 SPEAKERS

Item **7.1**
Subject **NSW Telco Authority - Jan Rooney**

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

8 OTHER JO FORUMS

Nil

9 STANDING UPDATES

Item **9.1**
Subject **OFFICE OF LOCAL GOVERNMENT – ANITA GAMBHIR**
Presented by **Anita Gambhir**

That MNCJO Board:

1. receive a verbal update from OLG; and



2. invite Brett Whitworth, Deputy Secretary Local Government to attend a MNCJO Board with 2024 meeting dates included.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

OLG Update

ARIC

- Local Government (General) Regulation is now amended and ARIC Guidelines are released.
- The requirements prescribed under the Regulation are largely the same as set out in the draft Guidelines issued in December last year. There are minor modifications.
- The amended Regulation will commence on 1 July 2024.
- Councils and joint organisations will report on their compliance with the Regulation in their 2024/25 annual report.
- Councils and joint organisations must adopt terms of reference for the ARIC by resolution. In doing so, they must consider the model terms of reference approved by OLG.
- ARICs must exercise their functions in accordance with the adopted terms of reference.
- The model terms of reference for ARICs, an example risk management policy and the model internal audit charter are available on OLG's website.

Integrated planning and reporting peer review

The Office of Local Government (OLG) is offering a development opportunity for council staff wishing to further increase their Integrated Planning and Reporting (IP&R) knowledge.

The IP&R Peer Review Program will provide participants with the opportunity to work with colleagues from other councils in the region to review a range of council IP&R plans and capture feedback. Participants will also have the opportunity to identify potential improvements to the IP&R Guidelines and Handbook.

The program will enhance the IP&R skills of participants and provide opportunities to share key insights, innovation and better practice.

We have already conducted two workshops in Tamworth and Queanbeyan area. Workshop for MNC and NRs councils is planned for next week in Grafton.

Vibrancy Reform

The *24-Hour Economy Legislation Amendment (Vibrancy Reforms) Bill 2023* and the *24-Hour Economy Commissioner Bill 2023* passed through NSW Parliament on 30 November 2023. Amendments were made to the bill as a result Special Entertainment Precincts would continue to be initiated only with the support of



councils. Some of the changes will be implemented from mid-December 2023. Other changes will be implemented through a staged process until July 2024.

Responsible pet ownership education opportunities

OLG is looking to partner with councils to increase awareness of responsible pet ownership. This could include supporting council companion animal activities such as registration drives, open days, pet expo's, mobile desexing clinics or customer service resources.

OLG can offer resources and participate in council events, providing attendees with educational material on companion animals and pet owner responsibilities.

Councils that would like to partner with OLG can email: pets@olg.nsw.gov.au

| | |
|---------------------|--|
| Item | 9.2 |
| Subject | REGIONAL NSW - CASS WILSON AND JILLIAN MYER |
| Presented by | Cass Wilson and Jillian Myer |

That MNCJO Board receive the update from Regional NSW

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

Presentation attached.

| | |
|---------------------|---|
| Item | 9.3 |
| Subject | DESTINATION NORTH COAST - MICHAEL THURSTON |
| Presented by | Michael Thurston |

That MNCJO Board receive and note the attached report.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

| | |
|-------------|------------|
| Item | 9.4 |
|-------------|------------|



Subject REGIONAL DEVELOPMENT AUSTRALIA - MADELEINE
LAWLER

Presented by Madeleine Lawler

That MNCJO Board defer the report to the next meeting and write to Madeleine Lawler, CEO/Director RDA MNC and advise of the outcome in her absence.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

10 REPORTS FOR THIS MEETING

Item 10.1

Subject Written Returns of Interest

Presented by Liz Fairweather

That the MNCJO Board note the Written Returns of Interest

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

Item 10.2

Subject Bank Account Amendments

Presented by Liz Fairweather

That the MNCJO Board:

1. approve James Roy Falckh and Ane Britz be authorised as approvers and creators of bank transactions in the MNCJO online banking system; and



2. the MNCJO bank account be changed to a single signatory for the purpose of obtaining a debit card.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

Item **10.3**
Subject **2024 Meeting Dates**
Presented by **Liz Fairweather**

That the MNCJO Board adopt the following meeting dates for 2024, noting August meeting dates are scheduled to avoid the NSW Local Government elections caretaker period:

| | |
|----------------------------------|-----------------------------------|
| 2024 | |
| GMAC commencing at 9:00am-1:00pm | BOARD commencing at 9:00am-1:00pm |
| Friday 09 February | Friday 01 March |
| Friday 10 May | Friday 24 May |
| Friday 02 August | Thursday 15 August |
| Friday 15 November | Friday 29 November |

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

Item **10.4**
Subject **Annual Performance Statement - 2023**
Presented by **Liz Fairweather**

That MNCJO Board:

1. approve the Annual Performance Statement (2023) report, with the inclusion of Mayor Pinsons tabled introduction; and
2. authorise it be placed on the JO website.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL



Item **10.5**
Subject **Audit Risk and Improvement Committee Representative**
Presented by **Liz Fairweather**

That the MNCJO Board nominate Mayor Leo Hauville as representative to the Audit Risk and Improvement Committee.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

Item **10.6**
Subject **General Purpose Financial Statements 2022-23**
Presented by **Liz Fairweather**

The MNCJO Board ratify the flying minute of the Extraordinary Meeting held 26 October 2023 relating to the General Purposes Financial Statements 2022-2023.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

Item **10.7**
Subject **MNCJO Audit Risk and Improvement Committee Minutes**
Presented by **Liz Fairweather**

That the MNCJO Board note the minutes of the MNCJO Audit Risk and Improvement Committee - 26 July and 25 October 2023.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL



Item **10.8**

Subject **Presentation of MNCJO Projects**

Presented by **Liz Fairweather**

That the MNCJO Board note the update provided regarding the presentation of projects to Councillors' from its member councils'.

Resolved: Cr Pinson/Cr Hauville/Cr Allan
CARRIED: 3/0 AGAINST: NIL

11 GENERAL BUSINESS

Nil

Meeting Closed 11:05

Mid North Coast
Joint Organisation

mncjo



Annual Performance Statement

June 2023



PORT MACQUARIE
HASTINGS
C O U N C I L



Bellingen Shire
COUNCIL



KEMPSEY
Shire Council



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Contact Details:

Mid North Coast Joint Organisation

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Introduction

It is with pleasure that I present the Mid North Coast Joint Organisation's (MNCJO) Annual Performance Statement (APS) for 2022-2023 and provide some introductory remarks.

The MNCJO was established in 2018 and comprises three member Councils - Bellingen, Kempsey and Port Macquarie-Hastings and as such, is one of the smaller Joint Organisations in NSW.

This year has seen our relatively small Joint Organisation (JO) achieve outstanding results. We have successfully gained more grant funding than ever before.

In turn, the capacity and capability of the organisation has grown through the creation of new roles and the formation of a team of professional and skilled staff to deliver on newly funded projects.

Following our guiding principles, the MNCJO continues to focus on a whole-of-region approach to decision making and strategic planning. The projects, detailed within the Annual Performance Statement, all provide regional benefits for all of the Mid North Coast Councils, both members and non-members.

The collaboration for Joint Organisations across New South Wales has stepped up to a whole new level this year, with all Joint Organisations successfully applying for Disaster Risk Reduction Funding collectively, teaming up on state-wide projects and working closely with NSW Reconstruction Authority and other agencies to achieve the desired outcomes.

The continued collaboration of the Joint Organisations is key to innovation, creating efficiencies and finding solutions to the challenges faced by local councils. I believe this Performance Statement demonstrates that we are strongly focused on achieving this and ensuring the Mid North Coast region benefits.

I would like to acknowledge the support of the Mayors, General Managers/CEO and our Executive Officer of our Joint Organisation, as well as those in the community who are working with us to deliver the programs that we know will be of significant benefit and of lasting impact to all the Mid North Coast Joint Organisation communities.

Mayor Peta Pinson
Chair
Mid North Coast Joint Organisation





Vision

The vision of the MNCJO is to help create a vibrant, sustainable region underpinned by economic growth and a commitment to the social and environmental well-being of its communities.

Mission

The mission of the MNCJO is set priorities, lead and advocate for the Mid North Coast region and work collaboratively with the community, government agencies and non-government organisations and businesses to achieve them.

Core Functions

The core functions of the MNCJO are:

- Strategic Planning and Priority Setting

Based on robust processes for identifying regional goals, with the flexibility to respond to changing priorities and needs of Member Councils as required.

- Intergovernmental collaboration

Building effective working relationships with other JOs, councils and the NSW and Australian Governments.

- Regional Leadership and Advocacy

Creating a shared purpose and strategic direction for the region and commitment to constructive and co-operative implementation by all Member Councils.

- Building efficient and effective councils

By examining opportunities for shared services with capacity building across the region

Guiding Principles

- Decisions are made with a whole of region focus and flexibility to respond to changing priorities and community needs.
- There is accountability to members and their communities of interest.
- There is a commitment to collaboration and good working relationships.
- There is clear communication between members and other stakeholders.
- There is a commitment to make the MNCJO work effectively and efficiently.
- There is a commitment to evaluating and reporting to ensure targeted outputs and outcomes.

Principles of Sustainability

The sustainability of the Mid North Coast Joint Organisation (MNCJO) of Councils will be achieved when resources available to the organisation are sufficient to deliver identified regional priorities and where Member Councils are committed to the values, vision, and mission of the MNCJO.

The underlying principles driving the success of the MNCJO include:

- Recognition of, and a shared response to, what matters to the community, noting, issues that arose out of the 'Why Local Government Matters' research undertaken by the University of Technology, Sydney, in 2019.
- Recognition of the value of the MNCJO by Member Councils.



- Recognition of the value of the MNCJO to State Government Agencies including as a first point of contact and in relation to the allocation of funding.
- Collaboration between Member Councils: by making financial contributions; through joint planning; 'sharing the load' and a commitment to a regional response to issues affecting the community.
- A regional approach to engagement with the NSW Government and other agencies.

Strategic Regional Priorities 2021 - 2024

In June 2021, the MNCJO Board endorsed the revised Statement of Strategic Priorities 2021-2024 (Attachment 1). The 2021 Statement builds on the Strategic Plan (Plan) which was prepared in 2018. The 2021 Statement contains six strategic goals (which relate to the social, environmental, economic, infrastructure, governance, and advocacy goals for the region), linked to several high-level actions and more specific individual activities under each strategic goal.

Achievements

2023 saw the completion of some ground-breaking projects, such as the Community Land Trust, and the continuance of the community preparedness project, Simtable for Community Empowerment. The MNCJO successfully applied for an unprecedented \$1.15m in new grant funds in 2023 which saw the number of projects expand and engaging three (3) additional full time professional, skilled staff.

Community Land Trust

In response to a pressing need for an innovative solution to the mounting need for affordable housing, the MNCJO initiated this project to develop a Proof of Concept (PoC) for a Community Land Trust, or CLT, for the Mid-North Coast

A CLT is a not-for-profit entity that provides housing, typically through co-ownership or a 99-year lease model, delivering affordability to participating households by taking land out of the market and holding it in perpetuity through a non-profit entity, thereby removing speculative upward price pressures on the land component.

The focus of a CLT is delivering more affordable housing to local households unable to access home ownership or suitable rental accommodation because of limited availability of affordable housing.

The Mid North Coast Joint Organisation's CLT Proof of Concept is a ground-breaking and innovative piece of work, that is a roadmap for establishing a CLT within an Australian context. The CLT Proof of Concept was produced by consultants Urbanista with the support of a dedicated project team, including the Housing Matters Action Group and subject experts from each member council.

The MNCJO is proud to have taken the first step to realising affordable housing options for the Mid North Coast, but even better is the fact it now has the opportunity for realisation. The Housing Matters Action Group, who advocated for this project, have announced they received funds from the Siddle Family Foundation to fund the Bellingen Shire Community Land Trust Establishment Project.

The MNCJO looks forward to following the Community Land Trust Establishment's progress.



Simtable for Community Empowerment

The Simtable for Community Empowerment project provides a state of art tool to engage local communities in localised disaster reduction workshops. The project aims to improve the capacity of communities to plan and respond to disasters, particularly vulnerable communities.

The Simtable is a sophisticated digital sand table that displays high quality models of natural hazards such as bushfires. The technology uses a projector to overlay hazard projections over local mapping and terrain in 3D. The system models fire behaviour based on geophysical and meteorological conditions to demonstrate how fire might move through the landscape, and what impact it may have on the built environment. It provides local communities with a highly realistic demonstration of how their properties and communities may be affected

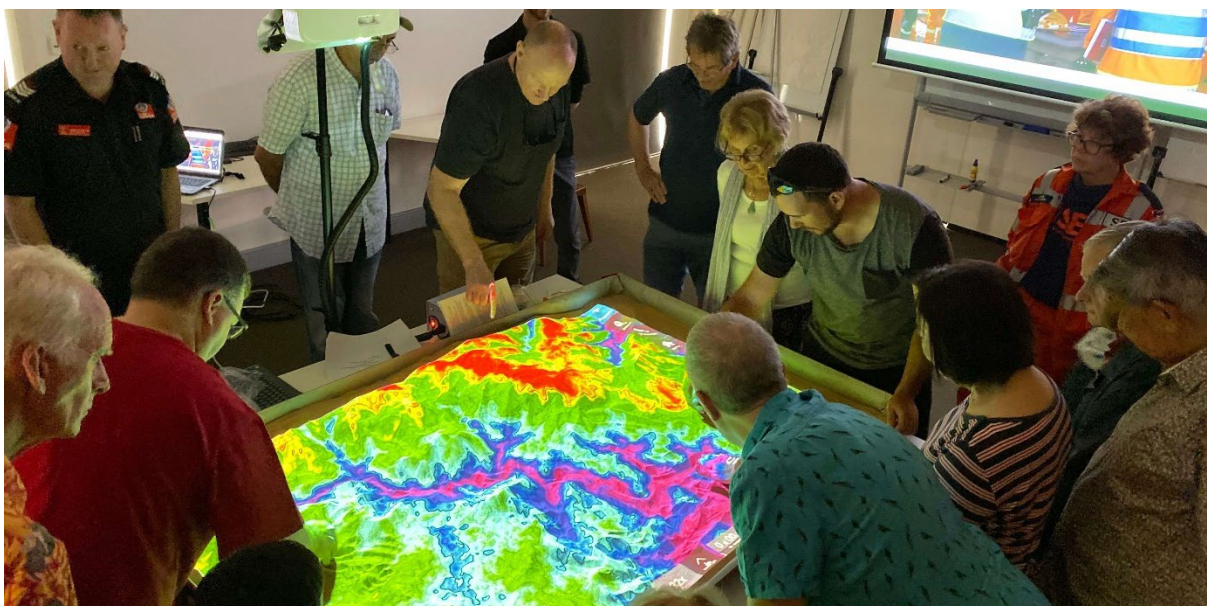
It has used in 49 place-based community engagement sessions in the local government areas of Port Macquarie Hastings, Kempsey, Nambucca, Bellingen, Coffs Harbour, and Clarence Valley to build resilience and preparedness for extreme weather events. Workshops have provided over 1,000 attendees with a deep understanding of their risks, strengthen community connections, and enable the development of tailored and detailed response plans.

In addition to enabling communities the Simtable has been a valuable resource for driving collaboration with key disaster stakeholders and agencies. Stakeholders who have been involved in the project and participated in workshops include:

Port Macquarie Hastings Shire Council
Bellingen Shire Council
Kempsey Shire Council
Nambucca Shire Council
Coffs Harbour City Council

Clarence Valley Council
NSW Reconstruction Authority
NSW Rural Fire Service
NSW Health

The Simtable for Community Empowerment project is funded through the NSW Bushfire Community Resilience and Recovery Fund - \$225,635. The project is scheduled for completion on 30 December 2023.





Circular Economy Centre of Excellence

The MNCJO was successful in receiving funding through the NSW Business Case and Strategy Development Fund to investigate the development of a "Circular Economy Centre of Excellence" (CECoE) for the Mid North Coast. Through a competitive RFQ process, Talis Consultants were engaged to develop a feasibility and business case.

An Activity Working Group (AWG) of representatives from each Mid North Coast Council (including non-member councils), Regional NSW, Mid North Coast Regional Development Australia and NSW EPA has oversight of the project, ensuring it remains within the scope of works and meets funding objectives.

A feasibility study and business case are currently under development. It is envisaged the CECoE will be an innovative solution to several problems whilst creating new innovative business opportunities and jobs across the Mid North Coast Region.

The Circular Economy Centre of Excellence project is funded by the NSW Business Case and Strategy Development Fund – \$240,000. The project is scheduled for completion on 31 March 2024.

Joint Organisation Net Zero Acceleration

Mid North Coast Joint Organisation was successful in its bid for capacity building funding through the Joint Organisation Net Zero Acceleration (JONZA) program. The program has employed a staff member for one year who is dedicated to progressing the JO and member councils towards net zero. The JONZA program, delivered by the NSW Office of Energy and Climate Change, was established to help regional councils reduce their carbon emissions to achieve their part in the State's Net Zero target of 50 per cent reduction by 2030 and net zero by 2050. Nine (9) Joint Organisations received funding which means sixty-five (65) regional councils are participating in the program.

The JOs member councils are at different stages along the net zero path. This funding allows the project officer to assess individual member councils and provide a truly regional approach to emissions reduction through development of a Regional Energy Strategy.

To date the project has conducted Net Zero Assessments with all member councils, assisted with Revolving Energy Fund information, conduct tariff reviews, commenced Private Power Agreement negotiations, liaised with stakeholders regarding electric vehicle pole charger installation and researched creation of a benchmarking tool for councils to measure net zero targets.

The project is funded by the NSW Joint Organisation Net Zero Acceleration program - \$155,000.

Disaster Risk Reduction

Developing a Regional Blueprint which will reduce and limit the impact of disasters associated with natural hazards, will be the main outcome of funding received by the Mid North Coast Joint Organisation (MNCJO) through the Disaster Risk Reduction Fund (DRRF).

The DRRF is jointly funded by the Australian and NSW governments and is targeted at locally led initiatives to help keep communities safe in the future.

MNCJO Resilience Blueprint will build capacity, share resource, and develop leading practice in Disaster Risk Reduction across the Mid North Coast region. The MNCJO is also working with



a collective of eight (8) Joint Organisations of Council to coordinate on strategic initiatives to strengthen long-term interconnected regional approaches to resilience across NSW.

The DRRF project has several elements, including:

1. **Audit Councils' Risk Assessments**
Complete an audit of each council's risk assessments to identify priority areas for improving corporate (council) and community risk preparedness.
2. **IP&R Action Plan**
Develop an action-focussed report enabling councils to imbed Climate Change impacts into IP&R and decision-making processes.
3. **Climate Change Impact Assessments**
Develop a Climate Change Risk Assessment, identify climate change vulnerabilities, using predictive modelling and innovation, enabling analysis of the highest risk areas to prioritise the need for risk mitigation measures.
4. **Transport connectivity**
In partnership with TNSW, undertake an assessment of key choke points/disruptions to transport networks across the region arising from natural disaster scenarios, and identifying and prioritising risk management strategies to manage these. Of particular focus is the disruption to all New South Wales, via the West/East connectivity.
5. **LG Alumni Network**
Local government has a history of long-term employees. These employees have a wealth of knowledge about local government process, council operations, technical information, and geographical data. A Local Government Alumni would activate when council resources are most impacted e.g., disasters. The project officer will work with council staff in Human Resources and Civil Works teams to research governance, operational and workplace procedures as well as consult with former council staff. The aim of the project is to develop a tool kit that will enable a LG Alumni to be replicated across the NSW>
6. **Regional Disaster Risk Reduction Network**
The Regional Disaster Risk Reduction Network (RDRRN) will develop and implement a model for a network, which aims to reduce and mitigate vulnerabilities across the Mid North Coast region. The RDRRNN will bring together a body of experts for a range of related fields that identify and mitigate hazards associated with disasters and community resilience practices. The aim is to promote disaster resilience as well as to provide credible information and sharing of resources, when necessary, between councils

These projects are funded through the NSW Disaster Risk Reduction Fund - \$760,960.

Audited Financial Statements

In accordance with Local Government Act s428(4)(a) the audited General Purpose Financial Statements are attached (Attachment 2)



Information required Local Government (General) Regulation - Clause 217

| | |
|--|--------------------------|
| Details (including the purpose) of overseas visits undertaken during the year by Board Members, Executive Officer or other persons representing the JO (including visits sponsored by other organisations) | Nil |
| <p>Total cost during the year of the payment of the expenses of, and the provision of facilities to Board Members in relation to their functions.</p> <p>Identify separate details on the total cost of:</p> <ul style="list-style-type: none"> • provision of dedicated office equipment allocated to Board Members, • telephone calls made by Board Members, • the attendance of Board Members at conferences and seminars, • interstate visits undertaken by Board Members, including transport, accommodation, and other out-of-pocket expenses, • overseas visits by Board Members, including transport, accommodation, and other out-of-pocket expenses, • the expenses of any spouse, partner or other person who accompanied a Board Member in the performance of his or her civic functions, being expenses payable in accordance with the Guidelines for the payment of expenses and the provision of facilities for Board Members, • expenses involved in the provision of care for a child of, or an immediate family member of, a Board Member | Sitting fees: \$4,000 |
| <p>Details of each contract awarded (other than employment contracts and contracts less than \$150,000) including:</p> <ul style="list-style-type: none"> • name of contractor • nature of goods or service supplied • total amount payable | See below |
| <p>Contractor - Talis Consultants Nature of Goods or Service - Development of Business Case and Feasibility Study Total Amount Payable - \$194,450 (ex gst)</p> | |
| <p>A summary of the amounts incurred by the JO in relation to legal proceedings including:</p> <ul style="list-style-type: none"> • amounts incurred by JO in relation to proceedings taken by or against the JO (including court settlements) • summary of the state of progress of each legal proceeding and (if finalised) the result. | Nil |
| Total amount contributed or otherwise granted to financially assist others. | Nil |
| Statement of all external bodies that exercised functions delegated by the JO | Nil |
| Statement of all corporations, partnerships, trusts, joint ventures, syndicates, or other bodies in which the JO held a controlling interest. | Nil |
| Statement of all corporations, partnerships, trusts, joint ventures, syndicates, or other bodies in which the JO participated during that year | Nil |



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| Statement of the activities undertaken by the joint organisation during that year to implement its equal employment opportunity management plan | Nil |
| Statement of the activities undertaken to implement its EEO management plan | See below |
| These initiatives are embedded in member Councils Management Plans | |
| <p>Statement of the total remuneration package of the Executive Officer including:</p> <ul style="list-style-type: none"> • total value of the salary component of the package, • the total amount of any bonus, performance payments or other payments that do not form part of the salary component, • the total amount payable by way of the employer’s contribution or salary sacrifice to any superannuation scheme to which the Executive Officer may be a contributor, • the total value of any non-cash benefits for which the Executive Officer may elect under the package • total amount payable by the council by way of fringe benefits tax for any such non-cash benefits | See below |
| The Executive Office role is undertaken by the GM Bellingen Shire Council with the support of a contracted Project Manager | |
| <p>Statement of the total remuneration packages of all senior staff members, expressed as the total (not individual members) including:</p> <ul style="list-style-type: none"> • total value of salary components of their packages • total amount of any bonus, performance or other payments that do not form part of the salary components of their packages, • total amount payable by the JO by way of the employer’s contribution or salary sacrifice to any superannuation scheme to which they may be a contributor, • total value of any non-cash benefits for which any of them may elect under the package, • total amount payable by way of fringe benefits tax for any such non-cash benefits | Nil |

Capital Works

No proposed capital works projects undertaken (OLG Capital Expenditure Guidelines)

Government Information Public Access (GIPA) activity

The MNCJO received no requests for information under GIPA legislation during the reporting period.

Public Interest Discloser (PID)

No PID activity during the reporting period. See attachment s6CA PID Report – July 2021 to 2022 (Attachment 3)



Attachment 1 - Statement of Strategic Priorities 2021-24

Attachment 2 – General Purpose Financial Statements (2023)

Attachment 3 – s6CA PID Report – July 2022 to 2023

Mid North Coast Joint Organisation

Statement of Strategic Priorities 2021

What is the Mid North Coast Joint Organisation?

The Mid North Coast Joint Organisation (MNCJO) represents a new way for its member councils to work together for the benefit of the region. Established in 2018, the MNCJO has three members:

- Bellingen Shire Council
- Kempsey Shire Council
- Port Macquarie-Hastings Council.

Together the councils cover an area of 8,658 square kilometres and a population of approximately 125,000 people.

Joint Organisations (JOs) were created in NSW following changes to the *Local Government Act 1993 (NSW)* in late 2017 and represent a different approach for councils to work strategically with the NSW Government.

The MNCJO's primary role is to support a shared approach to the vision and long-term development of the Mid North Coast region. It builds on previous work undertaken by the councils as members of the former Mid North Coast Regional Organisation of Councils.

The MNCJO is overseen by a Board comprising the Mayors from each Member Council, supported by the General Managers of each member council. Senior Managers from Regional NSW, Destination NSW and Regional Development Australia (RDA) also attend and provide reports to the Board. The NSW OLG relationship manager also attends.

What is the timing for this plan?

This Statement of Regional Priorities (Statement) is an update to the Statement from September 2018 to September 2021. From September 2021, a new three year term of local government will come into effect, with the MNCJO Chair elected for a two year term.

What was the process for preparing this plan?

This 2021 Statement has been developed through a mix of research and stakeholder consultation. A wide range of relevant documents including regional plans and regional economic development strategies from member councils were reviewed and a workshop of the MNCJO Board was held on April 9 2021. During this workshop, performance against the 2018 Statement was assessed to understand progress to date and to determine appropriate actions and activities for the future to achieve the strategic goals.

The 2021 Statement has been reviewed and updated throughout this process and was approved by the MNCJO Board on June 4, 2021.

When will this plan be reviewed?

This Statement will be reviewed annually and at the commencement of new terms of office for the MNCJO Board.

Vision for the Mid North Coast region

The MNCJO vision is to help create a vibrant, sustainable region underpinned by economic growth and a commitment to the social and environmental wellbeing of its communities.

Mission statement

To set priorities, lead and advocate for the Mid North Coast region and work collaboratively with the community, government and non- government organisations and business to achieve them.

Functions

The core functions of the MNCJO are:

- **Strategic planning and priority setting** – based on robust processes for identifying regional goals, with the flexibility to respond to changing priorities and needs of member councils as required
- **Intergovernmental collaboration** – building effective working relationships with other JOs, councils and the NSW and Australian Governments
- **Regional leadership and advocacy** – creating a shared purpose and strategic direction for the region and a commitment to constructive and cooperative implementation by all member councils
- **Building efficient and effective councils** – by examining opportunities for shared services and capacity building across the region.

Guiding principles

- Decisions are made with a whole of region focus Flexibility to respond to changing priorities and community needs
- Accountability to members and their communities of interest
- Commitment to collaboration and good working relationships
- Clear communication between members and other stakeholders
- Commitment to make MNCJO work effectively and efficiently
- Evaluation and reporting to ensure targeted outputs and outcomes
- Strong governance, with robust processes, accountability and transparent decision-making.

Strategic goals and actions

This 2021 Statement builds on the Strategic Plan (Plan) which was prepared in 2018. This 2021 Statement contains six strategic goals (which relate to the social, environmental, economic, infrastructure, governance and advocacy goals for the region), linked to a number of high level actions and more specific individual activities under each strategic goal.

The key partners and regional documents are also highlighted to ensure strategic alignment. In addition to the regional documents noted, there are also a large number of relevant documents prepared by each member council, including Community Strategic Plans, Local Environmental Plans and a wide range of strategies, plans and policies.



1. Social, health and wellness

Goal: an active, healthy, resilient and safe community

| Key partners | | Key regional documents |
|---|---|--|
| <ul style="list-style-type: none"> NSW Department of Premier and Cabinet NSW Department of Education NSW Department of Communities and Justice NSW Department of Planning, Industry and Environment NSW Health and Mid North Coast Local Health District | <ul style="list-style-type: none"> NSW Land and Housing Corporation NSW Department of Primary Industries Australian Government Department of Social Services | <ul style="list-style-type: none"> North Coast Regional Plan 2036 (being reviewed in 2021/22) North Coast Enabling Regional Adaptation (Adapt NSW) *Ageing Well in NSW: Seniors Strategy 2021-2031?? Community Strategic Plans prepared by Member Councils *Local Strategic Planning statements prepared by Member Councils Local Strategic Planning Statements prepared by member Councils NSW Housing Strategy 2041 |

| No. | High level actions | Activities | Functional Area |
|-----|---|--|-------------------------|
| 1.1 | Build capacity in the regional community to deal with severe weather events and natural disasters | <p>Strengthen the existing 'Resilience Partnership' with Charles Sturt University and the local community and ensure sustainable community projects are developed in the context of this partnership.</p> <p>Engage with Resilience NSW to embed 'Preparedness Recovery and Resilience Strategies' in the area covered by the MNCJO.</p> <p>Ensure local communities have access to information and technology relative to severe weather events in the region</p> | Leadership |
| 1.2 | Develop plan on regional housing supply, demand and housing affordability | MNCJO councils to collaborate around LSPs to influence zoning and unlock land supply | Planning, collaboration |
| | | MNCJO to advocate to NSW government on regional housing issues | Collaboration |
| | | Seek funding to investigate the feasibility of a community land trust in the region | Planning, collaboration |
| 1.3 | Collaborate with landholders (property, land and caravan parks) to understand crisis accommodation issues | Collaborate with RDA to finalise evidence base and bring back to the MNCJO | Collaboration |

2. Environment

Goal: enhance natural and cultural heritage

| Key partners | | Key regional documents |
|--|--|--|
| <ul style="list-style-type: none"> Local Aboriginal Land Councils NSW Department of Primary Industries NSW Department of Planning, Industry and Environment NSW Environmental Protection Authority NSW Environment, Energy and Science Group North Coast Local Land Services | | <ul style="list-style-type: none"> North Coast Regional Plan 2036 (being reviewed in 2021/22) North Coast Enabling Regional Adaptation (Adapt NSW) NSW State Environmental Planning Policy (Koala Habitat Protection) 2021 North Coast Enabling Regional Adaptation report 2019 North Coast Regional Emergency Management Plan 2019 NSW Natural Disaster Resilience Program (Community Resilience Innovation Program) NSW Floodplain Development Manual 2005 Koala SEPP 2021 Community Strategic Plans Local Strategic Planning Statements |

| No. | High level actions | Activities | Functional Area |
|-----|--|---|-----------------------------------|
| 2.1 | Preserve strategic biodiversity and identify land with high environmental value and biodiversity corridors across the region | Deliver Regional Biodiversity Offsetting and Carbon Project (funded by OLG Financial Sustainability Project) with appointed external consultants | Planning, collaboration |
| | | Build on the success of the Koala Recovery Partnership to improve koala conservation across the MNCJO Region | Leadership, collaboration |
| 2.2 | Maintain focus on koala protection and habitat conservation and build on the Koala Recovery Project | Build koala priorities into council plans | Planning, research, collaboration |
| | | Create shared priorities for koala protection with MNCJO, RDA and Local Land Services (LLS) | Collaboration |
| | | Use evidence base established through Great Koala National Park and biodiversity work to advocate to other councils and NSW government | Collaboration, research |
| | | Actively engage the timber industry in a conversation about the future of the region and develop an evidence base with the timber industry to get the best value out of this resource | Collaboration, research |

| | | | |
|-----|--|--|-------------------------------------|
| 2.3 | Develop improved solutions for waste and water at a regional level | MNCJO to form working group with regional waste providers and all councils to develop a strategic waste plan | Leadership, collaboration, planning |
| | | MNCJO build on discussion paper on water and work with other JOs to investigate opportunities for water authorities to link to JOs to collaborate in strategic water planning | Leadership, collaboration, planning |
| 2.4 | Develop a plan aligned to <i>Adapt North Coast</i> to facilitate actions for climate change adaptation at a regional level | MNCJO to align with priorities in the regional adaptation plan and source funding to implement initiatives on a regional basis, including microgrids and other adaptation strategies | Planning, collaboration |

3. Economy

Goal: a diverse and robust economy which strengthens existing and creates new industries and educational opportunities

| Key partners | | Key regional documents |
|--|-----------------|--|
| <ul style="list-style-type: none"> Regional Development Australia – Mid North Coast NSW Department of Regional NSW NSW Department of Planning, Industry and Environment NSW Department of Premier and Cabinet NSW Office of Local Government Property Council Australia Urban Development Institute of Australia North Coast Local Land Services TAFE NSW Schools and Early Education Centres Australian Government Department of Defence | Destination NSW | <ul style="list-style-type: none"> North Coast Regional Plan 2036 (being reviewed in 2021/22) North Coast Enabling Regional Adaptation (Adapt NSW) A 20-Year Economic Vision for Regional NSW 2021 Hastings Macleay Regional Economic Development Strategy 2018-2022 Coffs Coast Regional Economic Development Strategy 2018-2022 Bellingen Shire Council Economic Development and Tourism Plan 2015-2020 Mid North Coast SMART Region Strategy 2018 RDA Mid North Coast Regional Plan North Coast Employment Strategy and Action Plan 2020-2025 Local Land Services North Coast Local Strategic Plan 2016-2021 Coffs Harbour Regional City Action Plan 2036 Port Macquarie Draft Regional City Action Plan 2036 |

| No. | High level actions | Activities | Functional Area |
|-----|--|---|-----------------------------------|
| 3.1 | Actively position the Mid North Coast as a great place to live, work, invest and play. | MNCJO in association with Destination NSW to lead Mid North Coast regional brand strategy across all councils | Planning, collaboration |
| | | Identify opportunities for nature-based and indigenous tourism | Research, planning, collaboration |
| 3.2 | Support research to better understand responses to regional skills shortage | MNCJO to support the RDA work and its advocacy in this area | Research, collaboration |
| 3.3 | Support research for development and manufacture of assistive technologies, especially for aged care | MNCJO to support the RDA work and its advocacy in this area | Research, collaboration |

4. Infrastructure

Goal: vibrant, connected cities and centres

| Key partners | | Key regional documents |
|--|--|--|
| <ul style="list-style-type: none"> Regional Development Australia – Mid North Coast NSW Department of Regional NSW NSW Department of Planning, Industry and Environment Infrastructure NSW Transport for NSW Property Council Australia Urban Development Institute of Australia North Coast Local Land Services | | <ul style="list-style-type: none"> North Coast Regional Plan 2036 (being reviewed in 2021/22) North Coast Enabling Regional Adaptation (Adapt NSW) A 20-Year Economic Vision for Regional NSW 2021 Hastings Macleay Regional Economic Development Strategy 2018-2022 Coffs Coast Regional Economic Development Strategy 2018-2022 Bellingen Shire Council Economic Development and Tourism Plan 2015-2020 Mid North Coast SMART Region Strategy 2018 Local Land Services North Coast Local Strategic Plan 2016-2021 Coffs Harbour Regional City Action Plan 2036 Port Macquarie Draft Regional City Action Plan 2036 Community Strategic Plans Local Strategic Planning Statements |



| No. | High level actions | Activities | Functional Area |
|-----|---|---|-------------------------|
| 4.1 | Restore and renew regional roads and bridges | Continue to support member councils with roll out of MNCJO bridges project | Planning, collaboration |
| | | Continue joint discussions regarding a regional approach other transport infrastructure. | Planning, collaboration |
| 4.2 | Design and create safe public places and preserve the unique regional/local character of cities, towns and villages | MNCJO councils to continue to actively seek grant funding to upgrade tourism infrastructure through funds such as Stronger Country Communities, BLERF, Regional Tourism Fund etc. | Planning, collaboration |

5. Regional leadership

Goal: effective and efficient governance and regional leadership

| Key partners | Key regional documents |
|---|---|
| <ul style="list-style-type: none"> Regional Leadership Executive Regional Development Australia – Mid North Coast NSW Department of Regional NSW NSW Office of Local Government NSW Department of Premier and Cabinet Other Joint Organisations | <ul style="list-style-type: none"> Local Government NSW & Local Government Procurement NSW Local Government Professionals NSW Resilience NSW |
| | <ul style="list-style-type: none"> North Coast Regional Plan 2036 (being reviewed in 2021/22) North Coast Enabling Regional Adaptation (Adapt NSW) Community Strategic Plans prepared by Member Councils Local Strategic Planning Statements RDA Mid North Coast Regional Plan |

| No. | High level actions | Activities | Functional Area |
|-----|---|--|-------------------------------------|
| 5.1 | Develop consistency across the region with all councils having preparedness/recovery/resilience officers to enable LGA and regional response to disaster and embed the function into the core business of councils. | MNCJO to identify needs for each council and engage directly with Resilience NSW to obtain funding for these resources | Planning, collaboration |
| 5.2 | Improve financial sustainability of local governments in the MNCJO | MNCJO to undertake research to develop an evidence base to evaluate how much % increase in FAGs would lead to increased skills/jobs etc. | Leadership, research, collaboration |
| | | MNCJO to advocate to LG NSW and federal government on FAGs | Leadership, collaboration |
| | | Identify opportunities for shared procurement to improve efficiency and effectiveness of service delivery | Planning, collaboration |
| 5.3 | | Continue to engage with neighbouring Local Government Areas about possible membership/associate membership of the MNCJO | |

6. Advocacy

Goal: effective relationships with NSW and federal governments to ensure the long term sustainability of local government in the region

| Key partners | Key regional documents |
|--|--|
| <ul style="list-style-type: none"> Regional Leadership Executive NSW Department of Regional NSW NSW Office of Local Government NSW Department of Premier and Cabinet Other Joint Organisations Local Government NSW & Local Government Procurement NSW Local Government Professionals NSW NSW Department of Housing Transport for NSW | <ul style="list-style-type: none"> Australian Department of Infrastructure, Transport, Regional Development and Communications Department of Agriculture, Water and Australian Department of Environment and Department of Industry, Science, Energy and Resources Australian Government Department of Social Services |
| | <ul style="list-style-type: none"> North Coast Regional Plan 2036 (being reviewed in 2021/22) Community Strategic Plans prepared by Member Councils Local Strategic Planning Statements prepared by Member Councils RDA Mid North Coast Regional Plan Funding agreements MNCJO Communications Plan |

| No. | High level actions | Activities | Functional Area |
|-----|---|---|---------------------------|
| 6.1 | Improve coverage, speed and connectivity issues in the region | MNCJO to advocate to NBN and phone companies to improve bandwidth, availability and consistency, generally and during natural disasters | Leadership, collaboration |



| | | | |
|-----|---|---|---------------------------|
| 6.2 | Develop consistency across the region with all councils having recovery officer to lead planning and implementation of recovery | MNCJO to identify needs for each council and engage directly with Resilience NSW to obtain funding for these resources | Planning, collaboration |
| 6.3 | Improve coordination and understanding of which body/agencies/department is doing to ensure efficiency of solution development and delivery | MNCJO to engage (potentially via Regional Leadership Executive) to understand existing and future initiatives in the region | Leadership, collaboration |
| | | Schedule regular catch ups with Chairs of MNCJO and Chairs of RDA to plan each quarter | Planning, collaboration |
| | | Develop communications plan around joint mayoral statements following meetings or initiative funding or implementation | Planning, collaboration |



GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2023

Mid North Coast Joint Organisation

General purpose financial statements for the year ended 30 June 2023

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Mid North Coast Joint Organisation is constituted under the *Local Government Act 1993 (NSW)* and has its principal place of business at:

Mid North Coast Joint Organisation
17 Burrawan Street
Port Macquarie NSW 2444

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.mncjo.nsw.gov.au

Mid North Coast Joint Organisation

For the year ended 30 June 2023

Statement by Members of the Board and Management made pursuant to Section 413(2c) of the *Local Government Act 1993 (NSW)*

The attached general purpose financial statements have been prepared in accordance with:

- the *Local Government Act 1993 (NSW)* and the regulations made thereunder.
- the Australian Accounting Standards - Simplified Disclosures and other pronouncements of the Australian Accounting Standards Board
- the Joint Organisations Supplement to the Local Government Code of Accounting Practice and Financial Reporting

To the best of our knowledge and belief, these statements:

- present fairly Mid North Coast Joint Organisation's operating result and financial position for the period, and
- accord with Mid North Coast Joint Organisation's accounting and other records.

We are not aware of any matter that would render this report false or misleading in any way.

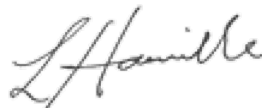
Signed in accordance with a resolution of the Board of Mid North Coast Joint Organisation made on 26 October 2023.



Name: Steve Allan

Acting Chairperson

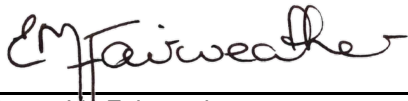
Date: 26 October 2023



Name: Leo Hauville

Voting Representative Board Member

Date: 26 October 2023



Name: Liz Fairweather

Executive Officer

Date: 26 October 2023

Mid North Coast Joint Organisation

Statement of Income and Accumulated Surplus for the year ended 30 June 2023

| | Notes | 2023 \$'000 | 2022 \$'000 |
|--|-------|----------------|----------------|
| Income: | | | |
| Member council contributions | B1-1 | 75 | 185 |
| Grants provided for operating purposes | B1-2 | 673 | 45 |
| Other Income | B1-3 | - | 2 |
| Total income | | 748 | 232 |
| Expenses | | | |
| Employee benefits and on-costs | | 66 | 55 |
| Administrative Expenses | B2-1 | 495 | 460 |
| Total expenses | | 561 | 515 |
| Net operating result for the year | | 187 | (283) |
| Net result for the year | | 187 | (283) |
| Accumulated surplus at 1 July | | 741 | 1,024 |
| Accumulated surplus at 30 June | | 928 | 741 |

The above Statement of Income and Accumulated Surplus should be read in conjunction with the accompanying notes.

Mid North Coast Joint Organisation

Statement of Financial Position as at 30 June 2023

| | Notes | 2023 \$'000 | 2022 \$'000 |
|----------------------------------|-------|----------------|----------------|
| ASSETS | | | |
| Current assets | | | |
| Cash and cash equivalents | C1-1 | 988 | 772 |
| Receivables | C1-2 | 1 | 31 |
| Total current assets | | 989 | 803 |
| Total assets | | 989 | 803 |
| LIABILITIES | | | |
| Current liabilities | | | |
| Payables | C3-1 | 58 | 59 |
| Employee benefit provisions | C3-2 | 3 | 3 |
| Total current liabilities | | 61 | 62 |
| Total liabilities | | 61 | 62 |
| Net assets | | 928 | 741 |
| EQUITY | | | |
| Accumulated Surplus | | 928 | 741 |
| Total equity | | 928 | 741 |

The above Statement of financial position should be read in conjunction with the accompanying notes.

Mid North Coast Joint Organisation

Statement of Cash Flows for the year ended 30 June 2023

| | 2023 | 2022 |
|---|------------|--------------|
| Notes | \$'000 | \$'000 |
| Cash flows from operating activities | | |
| Receipts: | | |
| Contributions from member councils | 75 | 185 |
| Grants | 700 | 18 |
| Other income | 3 | (1) |
| Payments: | | |
| Employees | (71) | (73) |
| Non-employee cash outflows | (491) | (453) |
| Net cash provided from (or used) in operating activities | 216 | (324) |
| Net increase/(decrease) in cash and cash equivalents | 216 | (324) |
| Cash and cash equivalents at beginning of reporting period | 772 | 1,096 |
| Cash and cash equivalents at end of reporting period | 988 | 772 |

C1-1

The above Statement of cash flows should be read in conjunction with the accompanying notes.

Mid North Coast Joint Organisation

Contents of the notes to the Financial Statements for year ended 30 June 2023

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A. About the Joint Organisation and these financial statements

A1. Basis of Preparation

These financial statements were authorised for issue by the Board of the Joint Organisation on the 26 October 2023. The Board has the power to amend and reissue these financial statements.

The principal accounting policies adopted in the preparation of these financial statements are set out below.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures, the *Local Government Act 1993 (NSW)* and Regulations, and the Joint Organisation Code of Accounting Practice and Financial Reporting. Mid North Coast Joint Organisation is a not-for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

b. New and amended standards adopted by JO

The following new standards are effective for the first time at 30 June 2023.

- AASB 2022-3 *Amendments to Australian Accounting Standards - Illustrative Examples for Not-for-Profit Entities accompanying AASB 15.*
- AASB 2020-3 *Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments.*

These standards have not had a significant impact on the JO.

b. Historical cost convention

These financial statements have been prepared under the historical cost convention.

c. Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the JO's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the JO and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Mid North Coast Joint Organisation makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

employee benefit provisions - refer Note C2-2

Significant judgements in applying the JO accounting policies

None are applicable at this stage.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority are presented as operating cash flows.

B. Financial Performance**B1. Sources of income****B1-1 Member Council contributions**

| | 2023 | 2022 |
|---|---------------|---------------|
| | \$'000 | \$'000 |
| Port Macquarie Hastings Council | 25 | 115 |
| Kempsey Shire Council | 25 | 45 |
| Bellingen Shire Council | 25 | 25 |
| Total member council contributions | 75 | 185 |

Accounting policy

Contributions by member councils are recognised as revenue at the point in time when the amount to be paid for the period has been determined and communicated to councils. The contribution may be in the form of a cash payment or non-monetary contribution (which is recorded at its fair value).

The methodology for determining the contributions is:

- equal contributions by all member councils in order to perform the principal functions of delivering on strategic regional priorities, regional leadership and intergovernmental cooperation.
- contributions by participating member councils for the functions of enhancing strategic capacity and direct service delivery.

B. Financial Performance**B1. Sources of income****B1-2 Grants**

| | Operating | | Capital | |
|---|------------|-----------|---------|--------|
| | 2023 | 2022 | 2023 | 2022 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| NSW Reconstruction Authority - Mid North Coast Resilience & Disaster Risk Reduction | 380 | - | - | - |
| Department of Regional NSW - Circular Economy Centre of Excellence | 192 | - | - | - |
| Office of Local Government - Increasing Resilience to Climate Change | 8 | - | - | - |
| Office of Energy & Climate Change - Net Zero Acceleration Project | 93 | - | - | - |
| Koala Hospital Port Macquarie | - | 45 | - | - |
| Total grants | 673 | 45 | - | - |
| Comprising: | | | | |
| - Commonwealth funding | - | - | - | - |
| - State funding | 673 | - | - | - |
| - Other funding | - | 45 | - | - |
| | 673 | 45 | - | - |
| Timing of revenue recognition | | | | |
| Grants recognised over time | - | - | - | - |
| Grants recognised at a point in time | 673 | 45 | - | - |
| Total grants | 673 | 45 | - | - |

Accounting policy**Grants - enforceable agreement with sufficiently specific performance obligations**

Grant revenue arising from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligation is transferred.

The performance obligations are varied according to the agreement but include reaching project milestones, completion of grant acquittals, whether the grant will be refunded if performance obligations are not met.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains the control of the goods/services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods of costs or time are deemed to be the most appropriate methods to reflect the transfer of the benefit.

Capital grants

Capital grants received under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under the Mid North Coast Joint Organisation's control on completion are recognised as revenue and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisition of assets, the revenue is recognised when the asset is acquired and controlled by the Mid North Coast Joint Organisation.

B. Financial Performance**B1. Sources of income****B1-2 Grants****Other grants**

Assets (e.g. cash) received from other grants are recognised at fair value when the asset is received. The Mid North Coast Joint Organisation considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B1-3 Other income

| | 2023 | 2022 |
|---------------------------|---------------|---------------|
| | \$'000 | \$'000 |
| Other | - | 2 |
| Total other income | - | 2 |

Accounting policy

Other income is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the assets is de-recognised.

B2. Costs of providing services**B2-1 Administrative Expenses**

| | 2023 | 2022 |
|--|------------|------------|
| | \$'000 | \$'000 |
| Contractor and consultancy costs | | |
| - Project Manager Services | 43 | 55 |
| - Biodiversity Stewardship Project | 24 | 10 |
| - Koala Monitoring Program consultancy costs | - | 188 |
| - Circular Economy Centre of Excellence | 25 | - |
| - Community Land Trust | 29 | 36 |
| - Platform/Co-ordination Hub | - | 10 |
| - DRRF Regional Capability | 14 | - |
| - Scholarship Program | (5) | 48 |
| - Other | 18 | - |
| Transfer to Koala Recovery Partnership to Koala Hospital | 296 | - |
| Remuneration of auditors | 16 | 10 |
| Office Expenses | 9 | 24 |
| Other | 22 | 69 |
| Sitting Fees | 4 | 7 |
| Travelling | - | 3 |
| Total administrative expenses | 495 | 460 |

Accounting policy**Employee benefit expenses**

Employee benefit expenses are recorded when the service has been provided to the employee.

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction of the future payments is available.

Administrative expenses

Administrative expenses are recorded on an accruals basis as the Mid North Coast Joint Organisation receives the goods or services.

C. Financial position**C1. Assets we manage****C1-1 Cash and cash equivalents**

| | 2023 | 2022 |
|---|---------------|---------------|
| | \$'000 | \$'000 |
| Cash at bank and on hand | 988 | 772 |
| | 988 | 772 |
| Restricted cash and cash equivalents | | |
| External restrictions | 739 | 609 |
| Unrestricted | 249 | 163 |
| | 988 | 772 |
| Reconciliation of cash and cash equivalents | | |
| Total cash and cash equivalents per Statement of Financial Position | 988 | 772 |
| Balances as per Statement of Cash Flows | 988 | 772 |

Accounting policy

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position, however are included as cash and cash equivalents in the Statement of Cash flows.

C1-2 Receivables

| | 2023 | 2022 |
|------------------------|---------------|---------------|
| | \$'000 | \$'000 |
| Other (GST receivable) | 1 | 3 |
| Other | - | 27 |
| Total | 1 | 30 |
| Net Receivables | 1 | 30 |

Accounting policy

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment of receivables is assessed using the simplified expected credit loss model where lifetime credit losses are recorded on initial recognition. To measure the expected credit losses, debtors have been grouped based on shared credit risk characteristics and the days past due.

The Joint Organisation has not recognised a provision for impairment at 30 June 2023 on the basis that the Mid North Coast Joint Organisation has no history of credit losses being incurred.

C2. Liabilities of the joint organisation**C2-1 Payables**

| | 2023 | 2022 |
|-----------------------|---------------|---------------|
| | \$'000 | \$'000 |
| Trade payables | 45 | 42 |
| Accrued expenses | 13 | 17 |
| Total payables | 58 | 59 |

Accounting policy

The Mid North Coast Joint Organisation measures all financial liabilities initially at fair value less transaction costs, subsequent financial liabilities are measured at amortised cost using the effective interest rate method.

Trade payables represent liabilities for goods and services provided to the Mid North Coast Organisation prior to the end of financial period that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C2-2 Employee benefits

| | 2023 | | 2022 | |
|---|-------------------|-----------------------|-------------------|-----------------------|
| | Current \$'000 | Non-Current \$'000 | Current \$'000 | Non-Current \$'000 |
| Employee benefits provisions | | | | |
| Annual leave | 3 | - | - | - |
| Long service leave | - | - | 3 | - |
| Total employee benefit provisions | 3 | - | 3 | - |
| Current employee benefit provisions not expected to be settled within the next 12 months | - | - | - | - |

Accounting policy*Short-term obligations*

Liabilities for wages and salaries (including non-monetary benefits and annual leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses which will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

The obligations are presented as current liabilities in the Statement of Financial Position if the Mid North Coast Joint Organisation does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

D. Risks and accounting uncertainties

D1. Financial risk management

Risk management

The Mid North Coast Joint Organisation's activities expose it to a variety of financial risks including credit risk, liquidity risk and interest rate risk.

Financial risk management is carried out by the finance team under policies approved by the Mid North Coast Joint Organisation Board.

The fair value of receivables, investments and financial liabilities approximates the carrying amount.

D2. Contingencies

The Mid North Coast Joint Organisation is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. The Mid North Coast Joint Organisation's share of the net assets or liabilities reflects the contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June 2023 may result in future liabilities or benefits as a result of past events that the JO will be required to fund or share respectively.

E. People and relationships

E1. Related Party Disclosures

E1-1 Key management personnel

Key management personnel (KMP) of the Mid North Coast Joint Organisation are those persons having the authority and responsibility for planning, directing and controlling the activities of the Mid North Coast Joint Organisation, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement and Other Comprehensive Income is \$55,196 (2022: \$61,544)

Other transactions with KMP and their related parties

There were no other transactions between the JO and the KMP and their related parties.

E1-2 Other related parties

There were no transactions between the JO and other related parties (2022:nil)

E2. Other relationships**E2-1 Audit fees**

| | 2023 | 2022 |
|--|-----------|-----------|
| | \$'000 | \$'000 |
| Auditors of the JO - NSW Auditor-General: | | |
| Audit of financial statements | 16 | 10 |
| Total fees paid or payable to the Auditor-General | 16 | 10 |

F. Other matters**F1. Commitments**

The Mid North Coast Joint Organisation does not have any commitments relating to the acquisition of property, plant and equipment that are not recognised in the financial statements as liabilities.

F2. Events occurring after reporting date

There were no events occurring after reporting date.

Mid North Coast Joint Organisation

General Purpose Audit Reports

for the year ended 30 June 2023

Report to NSW Ombudsman

Public Interest Disclosures Act 1994

Information about your authority

| | | |
|--------------------------|---------------------------------------|-----------------------------------|
| Name of public authority | | |
| Location | <input type="checkbox"/> Metropolitan | <input type="checkbox"/> Regional |
| Number of Staff | | |

Please complete the form and return it to the NSW Ombudsman by email pid@ombo.nsw.gov.au, facsimile (02) 9283 2911 or mail to 580 George Street, Sydney, NSW, 2000,

Information for the period

| <i>For assistance, please contact the PID Unit on (02) 02 9286 1000 or pid@ombo.nsw.gov.au for advice about the PID categories.</i> | Made by public officials performing their day to day functions | Under a statutory or other legal obligation | All other PIDs |
|--|--|---|--|
| Number of public officials who made public interest disclosures to your public authority | | | |
| Number of public interest disclosures received by your public authority | | | |
| Of public interest disclosures received, how many were primarily about each of the following types of wrongdoing: | | | |
| Corrupt conduct | | | |
| Maladministration | | | |
| Serious and substantial waste | | | |
| Government information contravention | | | |
| Local government pecuniary interest contravention | | | |
| Total | | | |
| Number of public interest disclosures (received since 1 Jan 2012) that were finalised in this reporting period: | | | |
| Has your public authority established an internal reporting policy? | | | <input type="checkbox"/> No <input type="checkbox"/> Yes |
| Has the head of your public authority taken action to meet their staff awareness obligations? | | | <input type="checkbox"/> No <input type="checkbox"/> Yes |

If yes, please select how staff have been made aware:

- Policy briefing from senior managers
- Staff undertaking that they have read and understood your LALC's internal reporting policy
- Training provided by the Ombudsman
- Training provided by a private sector organisation
- Training provided to new staff during induction
- Email message to all staff
- Links on your intranet site
- Links on your internet site
- Messages in staff newsletters
- Messages in circulars
- Messages on bulletin board
- Messages in payslips
- Messages in other publications
- Statement of commitment from the head of your LALC
- Brochures
- Posters
- Postcards
- Flyers
- Purse or wallet cards
- Other office equipment
- Other – please specify:

About NSW Telco Authority

Helping to create a safer, better connected NSW



Mid North Coast Joint Organisation of Councils



Port Macquarie Hastings Council
Kempsey Shire Council
Bellingen Shire Council

Sonia Anderson
Jan Rooney

Telco Authority

8 December 2023

Acknowledgement of Country

About NSW Telco Authority



Our Accountabilities



Connectivity leader for NSW Government

Aligns Whole-of-Government connectivity initiatives through the NSW Connectivity Strategy



Service delivery

Operate and maintain the Public Safety Network for Emergency Services Organisations (ESOs) and other partners



Spectrum management

Oversee and coordinate use of spectrum and advocate for spectrum on behalf of the NSW Government



Telecommunications emergency management

Coordinate emergency and incident telecommunications – providing a link between carriers and ESOs during emergencies

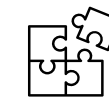
Major Programs



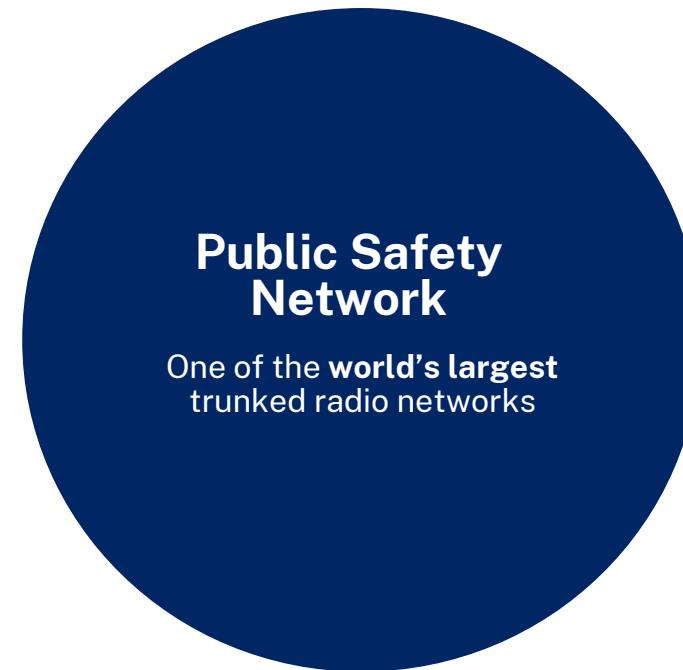
Critical Communications Enhancement Program



Public Safety Mobile Broadband



Connectivity Innovation Network (CIN)



Purpose

Working together to keep people and places safe across NSW



Vision

To be the connectivity leader for NSW Government



Values

Integrity | Trust | Service | Accountability

About the Public Safety Network

About the Public Safety Network

Supporting ESOs on the frontline

NSW Telco Authority is responsible for the network that delivers critical communications services for NSW, the PSN.

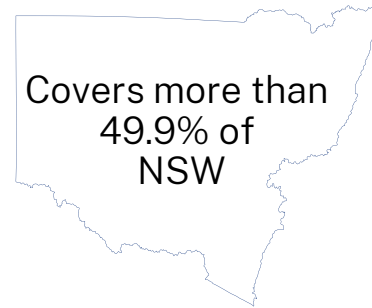
Next to Australia's triple zero emergency hotline, the PSN is the most important critical communications network in NSW, and one of the largest of its type in the world.

The PSN provides the platform for two-way communications for frontline emergency services and other network users via radio handsets and other devices.

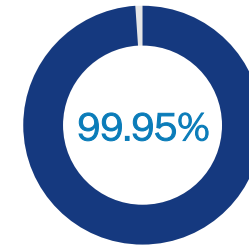
PSN at a glance

Network capacity

One of the **world's largest** trunked radio networks



Target **availability**



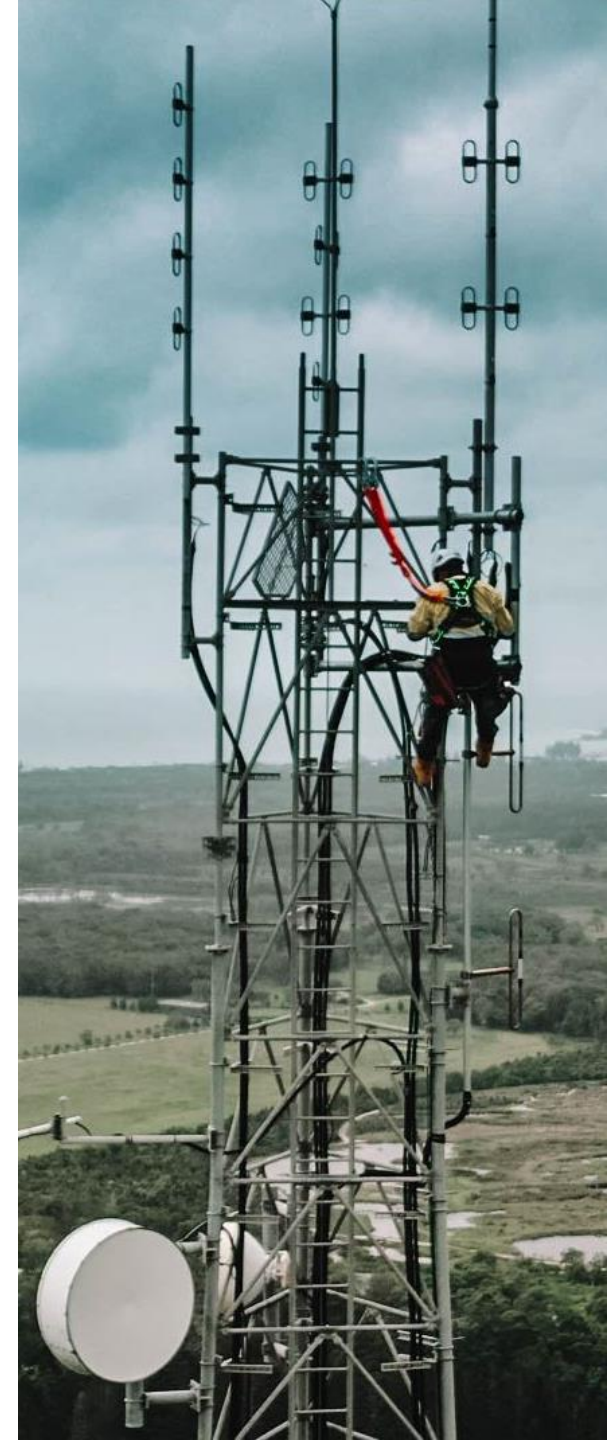
Network usage

60 customers

Average **2.4 million** calls/month*

> 64,000 registered radios

*figures are calculated monthly based on data for FY23-24



Supporting emergency services when it counts

Bushfires 2019/20



Communications infrastructure

24 new radio sites fast-tracked

36 cell on wheels and **140** generator deployments



PSN capacity

70% increase in PSN radio calls from Nov 2019 to Feb 2020



Operational support

TEMU Liaison Officers deployed to Emergency Operations Centres

March 2021 Floods



Communications infrastructure

6 new sites fast-tracked, **9** sites added to PSN

2 cells on wheels and **3** generator deployments

19 sites impacted by mains power failure



PSN capacity

42% increase in calls to the PSN



Operational support

TEMU Liaison Officers deployed to Emergency Operations Centres

March 2022 Floods



Communications infrastructure

1 new site fast-tracked

6 VSATs pre-staged. **10** cells on wheels deployed and **58** generator deployments



PSN capacity

Approx. **1.59M** radio calls made during March – a **23%** increase



Operational support

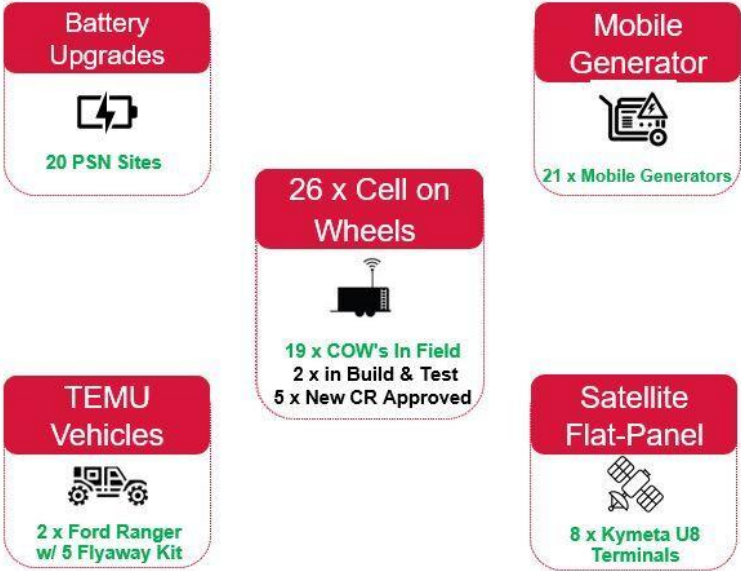
TEMU Liaison Officers deployed to Emergency Operations Centres

Resilience and Redundancy Measures

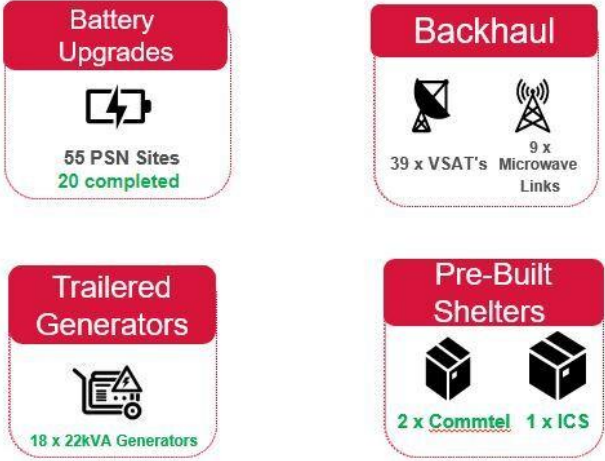


NSWTA continues to procure services and solutions to provide sufficient resilience measures and redundancy options for the PSN.

RESILIENCE CAL



RESILIENCE R30a



■ Delivered Assets

■ Planned Assets to be delivered

Critical Communications Enhancement Program

Critical Communications Enhancement Program

CCEP is expanding the footprint of the Public Safety Network (PSN) for first responders to:

- deliver an interoperable PSN to allow ESOs to communicate with each other to coordinate responses to critical incidents
- provide enhanced encryption options and enable first responders from all ESOs to participate in shared talk groups and give better control of communications and duress options.

Funding

The NSW Government has committed more than **\$1.4 billion** to build a PSN for first responders.

Status – October 2023



376 new and enhanced sites delivered



98.3 % population coverage



49.9% geographic coverage



Improving coverage along transport routes including the Hume Hwy to Victoria and the New England Hwy to Queensland

Public Safety Network expansion



Before CCEP

150
sites

After CCEP

669
sites



<80%
population
coverage

99.7%
population
coverage



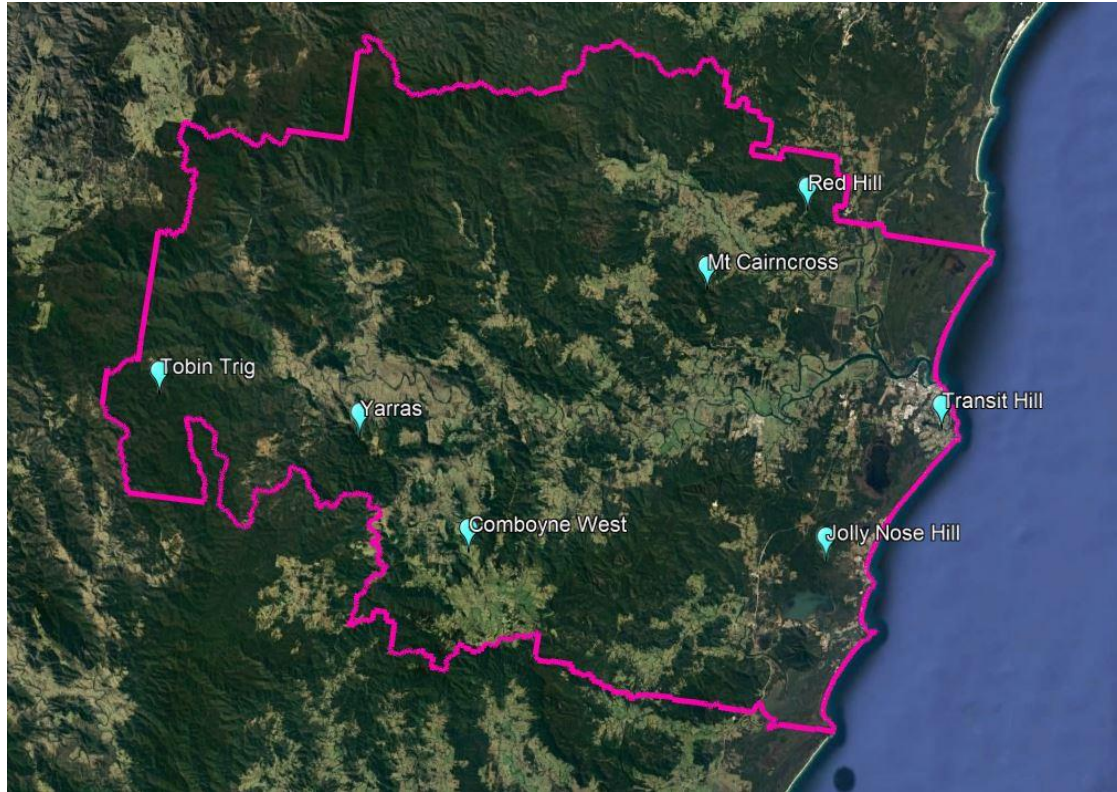
<35%
land coverage

85%
land coverage



Your Community

CCEP sites within Port Macquarie Hastings Local Government Area



| Site Name | ACMA ID | Location | Site Proposal | Site Status |
|-------------------------------|----------|---------------------------------|---------------|------------------------|
| Comboyne West | 10016151 | Ducks Ridge Road Comboyne | Greenfield | Operationally accepted |
| Jolly Nose Hill | 7728 | Camp Ridge Road Jolly Nose | Colocation | Operationally accepted |
| Mt Cairncross | 280165 | Tower Trail, Cairncross | Colocation | Operationally accepted |
| Red Hill | 7647 | Red Hill Road, Coerabung | Colocation | Operationally accepted |
| Tobin Trig (Gingers Creek) | 10022141 | Fire Tower Road Doyles River | Brownfield | Operationally accepted |
| Transit Hill | 7719 | Orr Street, Port Macquarie | Colocation | Operationally accepted |
| Yarras | 204212 | Yarras Trig Reserve, Yarras | Colocation | Operationally accepted |

Site types

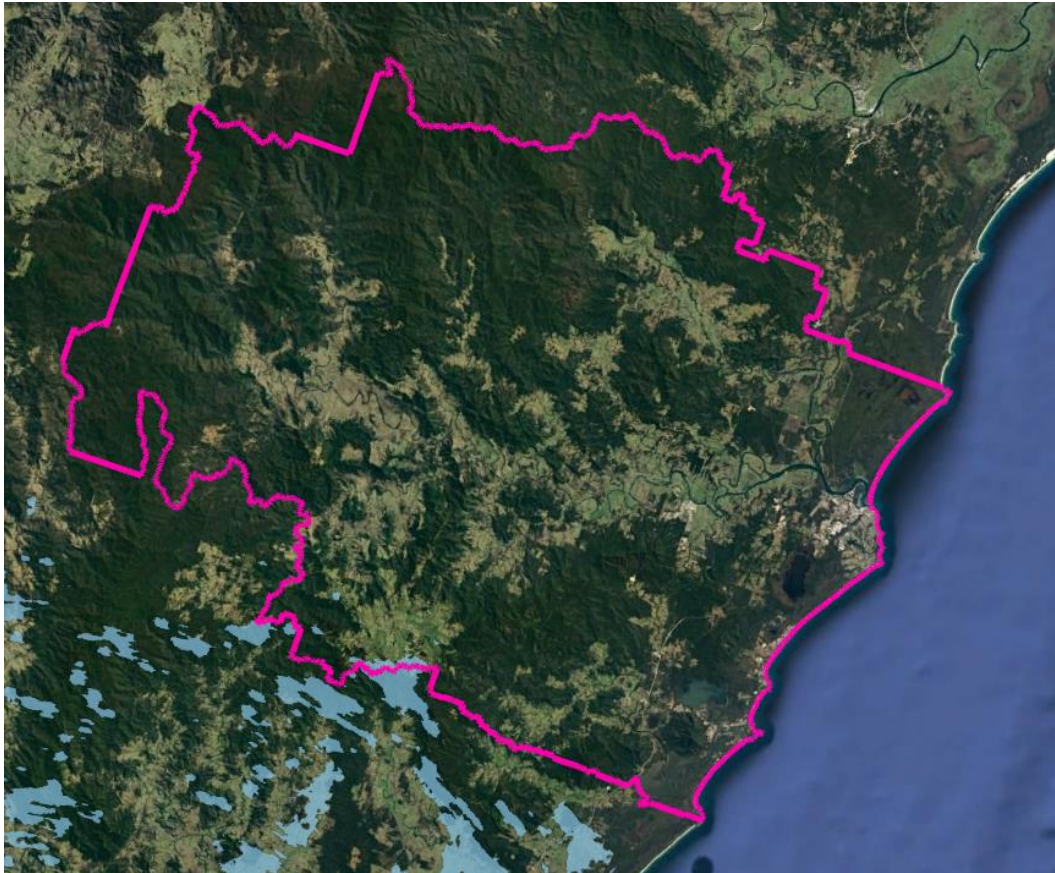
Brownfield: new radio communications site located adjacent to existing communications infrastructure.

Colocation: upgrading and/or installation of equipment on existing communications infrastructure.

Greenfield: installing new radio communications infrastructure on a site where there is no such infrastructure.

Port Macquarie Hastings Local Government Area

Pre CCEP

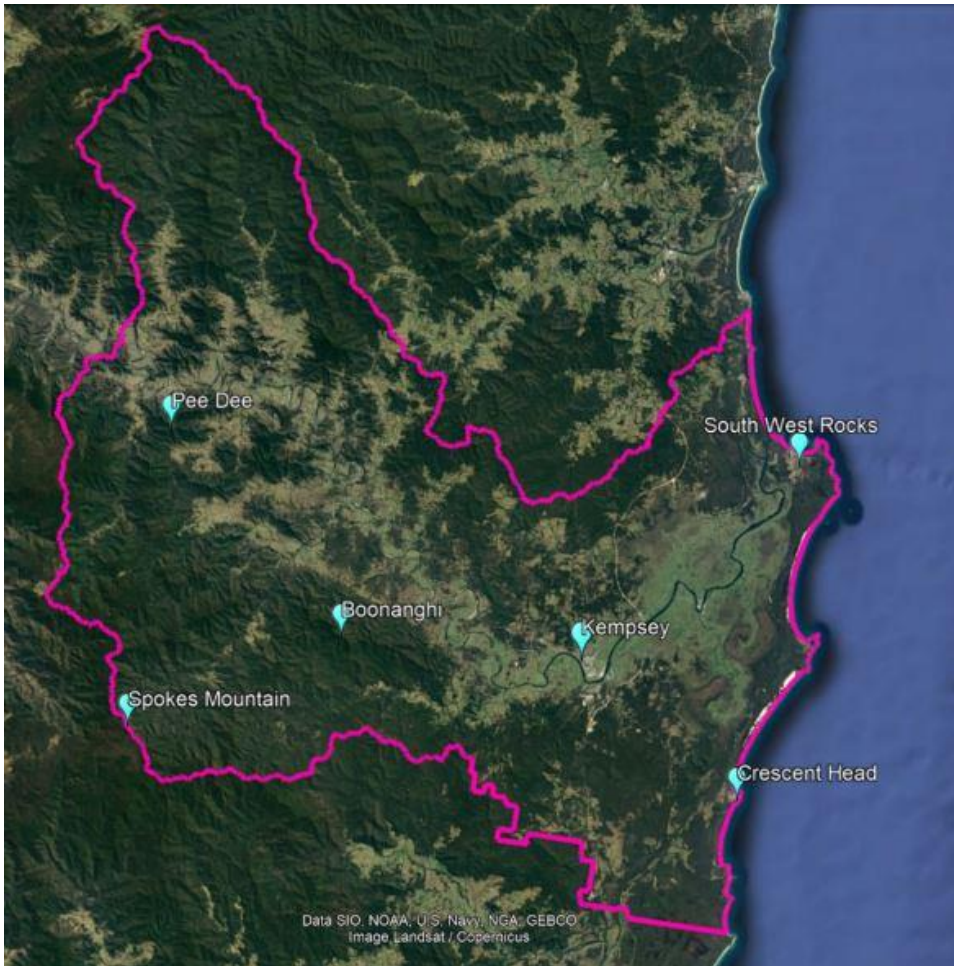


PSN End State Cover



● Vehicle radio coverage ● Handheld Outdoor radio coverage ● Handheld Indoor radio coverage

CCEP sites within Kempsey Local Government Area



| Site Name | ACMA ID | Location | Site Proposal | Site Status |
|------------------|----------|--|-----------------------|------------------------|
| Spokes Mountain | 7620 | Spokes Trail Moparrabah | Colocation | Validation accepted |
| Boonanghi | 7980 | Boonanghi Trail Temagog | Brownfield | Construction started |
| Crescent Head | 10021005 | Skyline Crescent Crescent Head | Greenfield | Operationally accepted |
| Kempsey | 204497 | Kempsey Hospital River Street West Kempsey | Rooftop Colocation | Operationally accepted |
| Pee Dee | 7605 | Toose Road, Bellbrook | Colocation | Operationally accepted |
| South West Rocks | 10013596 | Belle O'Conner Street South West Rocks | Greenfield | Operationally accepted |

Site types

Brownfield: new radio communications site located adjacent to existing communications infrastructure.

Colocation: upgrading and/or installation of equipment on existing communications infrastructure.

Greenfield: installing new radio communications infrastructure on a site where there is no such infrastructure.

Rooftop colocation: upgrading and/or installation of equipment on existing communications infrastructure.

Kempsey Local Government Area

Pre CCEP



PSN End State Cover



● Vehicle radio coverage ● Handheld Outdoor radio coverage ● Handheld Indoor radio coverage

CCEP sites within Bellingen Local Government Area



| Site Name | ACMA ID | Location | Site Proposal | Site Status |
|------------|----------|---|-------------------|---------------------------|
| Dorrigo | 10026460 | Maynard Plains Road Dorrigo Mountain | Greenfield | Operationally accepted |
| Mt Moombil | 7952 | Beverleys Road Brooklana | Colocation | Operationally accepted |
| Urunga | 8042 | Panorama Parade Urunga | Colocation | Operationally accepted |

Site types

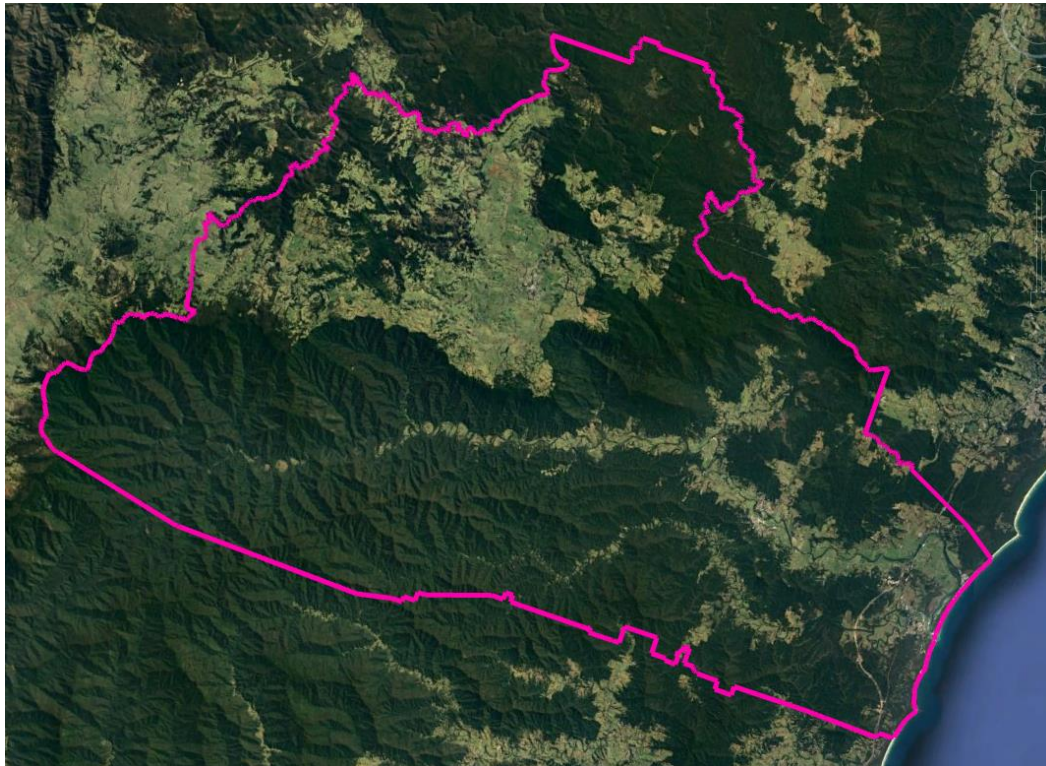
Brownfield: new radio communications site located adjacent to existing communications infrastructure.

Colocation: upgrading and/or installation of equipment on existing communications infrastructure.

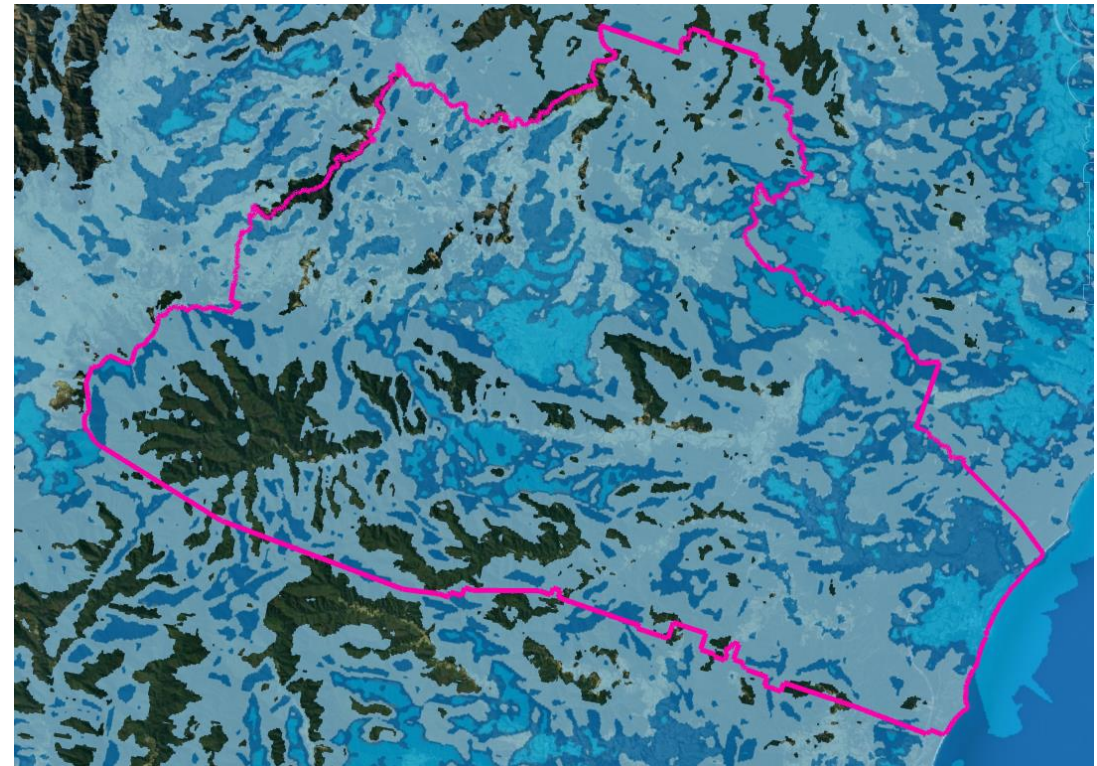
Greenfield: installing new radio communications infrastructure on a site where there is no such infrastructure.

Bellingen Local Government Area

Pre CCEP



PSN End State Cover



● Vehicle radio coverage ● Handheld Outdoor radio coverage ● Handheld Indoor radio coverage

Next Steps

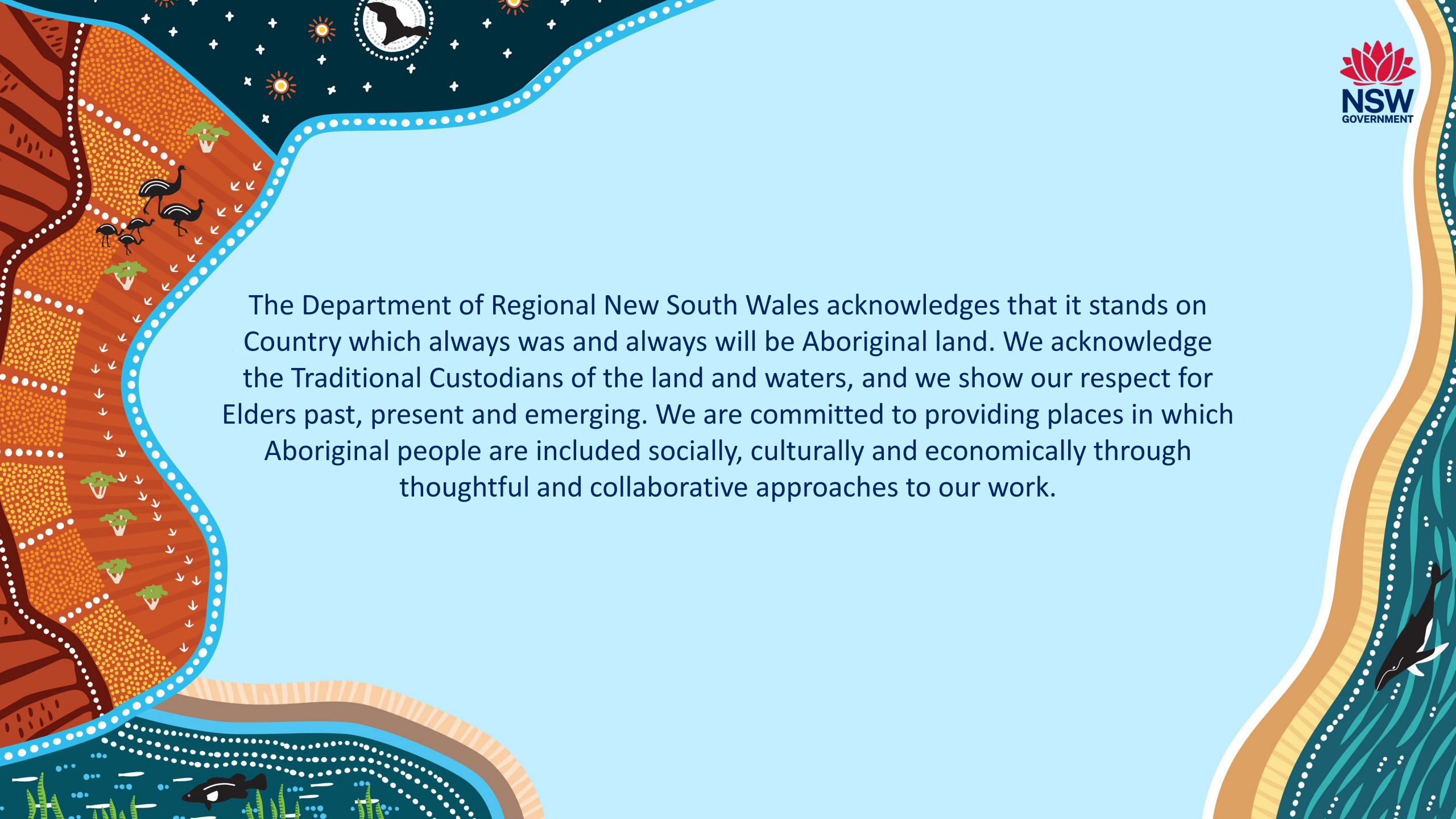
Regional NSW

Update from North Coast Regional Development

Cass Wilson
Acting Director North Coast

8 December 2023

regional.nsw.gov.au

The background is a vibrant Aboriginal art style illustration. It features a winding blue river with white dotted borders. To the left, there's a brown landscape with emus and kangaroos. To the right, there's a blue ocean with a whale. The top is a dark blue night sky with stars and a moon. The bottom shows a blue body of water with fish and seaweed.

The Department of Regional New South Wales acknowledges that it stands on Country which always was and always will be Aboriginal land. We acknowledge the Traditional Custodians of the land and waters, and we show our respect for Elders past, present and emerging. We are committed to providing places in which Aboriginal people are included socially, culturally and economically through thoughtful and collaborative approaches to our work.

2023/24 NSW Budget – Regional highlights



\$3.8 billion
for regional health facilities



\$390.0 million
Regional Emergency Road Repair Fund



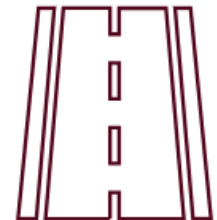
\$350.0 million
Regional Development Trust Fund



\$298.5 million
support for agricultural industries



\$1.4 billion
for regional schools



\$334.0 million
Regional Roads Fund



\$250.0 million
Working Regions Fund



\$438.6 million
for 500 regional paramedics

Key Messages

- The NSW Government remains committed to rural and regional communities, and ensuring **regional communities and economies are supported** through strategic investments aligning to key focus areas and investment principles.
- The government's key focus is delivery of and access to **essential services and infrastructure, liveability, sustainable industries and jobs, supporting domestic manufacturing, biosecurity and the transition to net zero.**
- **Significant funding** is being provided to deliver many regional projects and other election commitments
- The NSW Government is **introducing a different model to invest in regional communities.**
- **Stakeholder consultation and community feedback** on the proposed focus areas, governance and investment will be an important part of the review of the Regional Development Act.
- These reforms will ensure **future investment is delivered in ways that make a real difference** to the lives of people in regional NSW.

2023/24 NSW Budget – Regional highlights

- **\$350m** to establish the **Regional Development Trust Fund** - a new approach to supporting people living in rural, regional and remote areas
- **\$168.7m** to deliver on our **regional election commitments** that were costed against the unallocated Regional Growth Programs funding before the election
- Grant programs **where funding deeds have already been issued and executed will continue**, with funding to be provided to successful grant recipients as previously agreed.
- **Recovery Programs / other programs / targeted regional initiatives will continue to be delivered**

Ongoing project delivery

- While the NSW Government is resetting the approach to investing in the regions, grants awarded through previous rounds of grant programs will be honoured – **with 2,300 projects currently under contract.**
- DRNSW staff will have an even greater focus on **project delivery**, through our ongoing partnerships with regional stakeholders.
- These partnerships and local connections will continue to be critical in delivering this volume of projects across regional NSW.
- Recovery Programs and targeted regional initiatives such as the Regional Aboriginal Partnership Program will continue to be delivered.

Regional Development Trust Fund

- The NSW Government has announced an initial investment of \$350 million into a Regional Development Trust Fund for sustainable and strategic investment with a focus on priorities that make a real difference to regional communities.
- The Regional Development Trust Fund will be strategically invested in regional and rural communities through four focus areas:
 1. Sustainable regional industries, including emerging and engine industries
 2. Aboriginal economic development and enterprise
 3. Community infrastructure and capacity building
 4. Improving regional service delivery.
- The Minister's decision-making on investment from the Regional Development Trust will be supported by recommendations from the Regional Development Advisory Council and guided by clear investment principles aligned with the Australian Government's Regional Investment Framework.

The Regional Development Advisory Council

- A new Regional Development Advisory Council will work with the Minister for Regional NSW, Regional Ministers and regional communities to modernise the *Regional Development Act 2004*.
- It will include members, appointed by the Minister for Regional NSW, with relevant skills and experience in regional investment, including regional economics, primary industries, regional service delivery, finance and public administration, and Aboriginal enterprise.
- The Advisory Council will provide advice on future regional investment priorities and opportunities. It is intended to also be involved in stakeholder consultation on reforming the *Regional Development Act 2004* to place the interests of rural and regional communities at the centre of government decision-making.

The Regional Development Advisory Council

- A new Regional Development Advisory Council will work with the Minister for Regional NSW, Regional Ministers and regional communities to modernise the *Regional Development Act 2004*.
- It will include members, appointed by the Minister for Regional NSW, with relevant skills and experience in regional investment, including regional economics, primary industries, regional service delivery, finance and public administration, and Aboriginal enterprise.
- The Advisory Council will provide advice on future regional investment priorities and opportunities. It is intended to also be involved in stakeholder consultation on reforming the *Regional Development Act 2004* to place the interests of rural and regional communities at the centre of government decision-making.

Modernising the *Regional Development Act 2004*

- The *Regional Development Act 2004* exists to provide a framework to guide government action and improve outcomes for regional NSW.
- It has not been reviewed in more than a decade and needs to be modernised to ensure it can meet the changing needs of regional communities.
- Reviewing the *Regional Development Act 2004* is part of the NSW Government's plan to ensure transparency and accountability in how public funds are invested to deliver better outcomes in regional and rural communities.

Regional Development Roadmap



➤ nsw.gov.au/regional-nsw/regional-development-roadmap

How is DRNSW supporting our communities

- There is a new way of investing in the regions.
- DRNSW staff will have an even greater focus on **project delivery**, through our ongoing partnerships with regional stakeholders.
- These partnerships and local connections will continue to be critical in delivering this volume of projects across regional NSW.

Business Case Fund: Mid North Coast

| Project | Organisation | LGA |
|--|---|---------------------------------|
| Circular Economy Centre of Excellence | Mid North Coast Joint Organisation | Port Macquarie-Hastings Council |
| Precinct Master Plan and infrastructure investments analysis | Bellingen Shire Council | Bellingen Shire Council |
| Lord Howe Island Southern Precinct Masterplan and Business case | Lord Howe Island Board | Lord Howe Island |
| Kew Country Club – Community Hub | Laurieton United Services Club Ltd | Port Macquarie-Hastings Council |
| Coffs Coast Regional Hockey Complex Business Case | Hockey Coffs Coast Incorporated | Coffs Harbour City Council |
| Accommodation Development at Slim Dusty Centre | Kempsey Shire Council | Kempsey Shire Council |
| Gumbaynggirr Aboriginal Keeping Place | Unkya Local Aboriginal Land Council | Nambucca Shire Council |
| Disaster Preparedness Strategy for Regional Airports | Australian Airports Association Limited | Ballina Shire Council |
| Business Case to Evaluate a North Coast Convention & Exhibition Centre | Destination North Coast Ltd | Lismore City Council |
| Business Case to Evaluate Feasibility of a Great North Coast Trail | Destination North Coast Ltd | Clarence Valley Council |

Reminder: Regional Development team to support the progress of the projects and extensions of time will be considered

Aboriginal Partnership Projects – Mid North Coast



The Mid North Coast area of the North Coast covers Port Macquarie to Coffs Harbour

| LGA | Organisation | Project | Status |
|---|---------------------------------|--|--------------------------------------|
| Ballina, Coffs Harbour, Port Macquarie Hastings | Leavie Project Management | Professional development workshops including organisational planning, project management and grant writing. | Drive and Deliver |
| Tweed, Coffs Harbour, Port Macquarie-Hastings | NATOC Aboriginal Corporation | The Workshop Program will provide tourism business and marketing skills, local networks and promote awareness of Aboriginal cultural tourism experiences. | Drive and Deliver |
| Port Macquarie-Hastings | Bunyah LALC | Engage a consultant to review capacity and capability of Bunyah LALC to fully engage with the Tourism Precinct partnership and other economic opportunities. | Complete Drive and Deliver |
| Kempsey | Dunghutti Elders Council | Planning, delivery and evaluation of culturally appropriate land management strategies in Thunggutti/Dhanggati country (Macleay Valley). | Monitor and support |
| Kempsey | SW Rocks Figtree Descendants AC | Fashion Business and cultural tourism enterprise development. | Complete Drive and Deliver |
| Kempsey | Kempsey LALC | Strategic planning and capacity building. | Complete Drive and Deliver |
| Nambucca | Unkya LALC | Gumbaynggirr Aboriginal Keeping Place | Support, drive and deliver aspects |

Recruitment is underway for a new Aboriginal Partnerships Manager who will cover the Mid North Coast region.

Questions

Cass Wilson
Acting Director, North Coast Regional Development

December 2023